



Shared Services Portfolio – Public Health

Lead: Prof Mahmood Adil, Medical Director, PHI, NSS

Support: ScotPHN (Phil Mackie, Anne Conacher, Gillian McCartney)

Overview (The journey to date)



- Autumn 2014: Guiding Coalition (NHS CEs Group) identified Shared Services as a key enabler of quality, safe and financially sustainable clinical services
- January 2015: NSS tasked by Chief Executives with establishing a portfolio approach to drive Shared Services forward
- July 2015: NHSS Shared Services Portfolio Board established
 - Public Health was included in the portfolio of services to be considered
 but agreed to put it on hold till 'Public Health Review' got published.
- November 2015: Health Portfolio Board and Customer Reference Group established
- February 2016: PHR published
- March 2016: SSP (Public Health) work started with support of ScotPHN and SSPO.

Services in Scope





Focus



| Increased effectiveness | Increased efficiency |
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| Longer-term sustainability | |
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INITIAL AGREEMENT (IA)

Articulate your potential options



- Gather ideas for potential options based on stakeholder input, expert knowledge and desk-based research
- Gain input from stakeholders ideally through workshops
- Express options at a strategic level (options framework dimensions)
- And then develop business cases



SSP (Public Health)

SBAR



Situation:

- Public Health Review (PHR) released Feb 2016
- Recommendation referred to
 - NSS led Shared Services Portfolio: Health Portfolio
 - Developing business case providing options on changes to public health function – if robust and realistic



SBAR



Background:

- PHR sets out vision for future provision of public health in Scotland
- Across all PH Domains
 - health improvement,
 - health protection
 - improving services
 - all underpinned by health intelligence
- SSP-PH focus on function(s) within PH Dimensions







Assessment:

- Aim to <u>improve</u> effectiveness, quality, efficiency and the sustainability of PH functions - <u>nationally</u>, <u>regionally or locally</u>
- Developed on a 'Best for Scotland' basis rather just 'once for Scotland' basis
- Create <u>'Initial Agreement'</u> for developing business cases – *if improvement possible*







Recommendations (Current position):

- Identifying <u>realistic options</u> for more effective, efficient and sustainable *planning*, *co-ordination*, and *delivery* of functions, across all four PH Domains;
- Building on PHR, undertaking a programme of engagement with customers; and identify areas for consideration
- <u>Initial Agreement</u> to be developed in collaboration with the Shared Service Portfolio Office – for possible future business cases.

Stakeholder Engagement

Scottish Public Health Domains and Functions



Health Improvement Domain

Function 1: Conduct and disseminate assessments focused on population health status and public health issues facing the community

Function 3: Inform and educate about public health issues and functions

Function 4: Engage with the community to identify and address health problems

Function 5: Develop public health policies and plans

Healthcare Quality and Effectiveness Domain

Function 7: Promote strategies to improve access to health care services

Function 8: Maintain a competent public health workforce

Function 11: Ethically maintain administrative and management capacity

Health Protection Domain

Function 2: Investigate health problems and environmental public health hazards to protect the community

Function 6: Enforce public health laws

Function 12: Maintain capacity to engage with statutory and other agencies that have Public Health system responsibilities

Health Intelligence Domain

Function 9: Evaluate and continuously improve health department processes, programmes, and interventions

Function 10: Contribute to and apply the evidence base of public health







- Small project group led by Mahmood Adil
- Professional Advisory Group (PAG) representing 4 domains
- Engagement facilitated by ScotPHN outputs:
 - Preliminary options list (from PHR)
 - Wider options list
 - Mapping current resources
- Engagement Groups (EG): (1) PH Service groups
 - (2) Wider PH agencies
 - (3) DsPH



Project Plan (Timeline)

| | Lead | April | May | June | July | August | September |
|--|---------------------|--------------|------------------|--------------------|--------------------------------|------------|-----------|
| | | | | | | | |
| Relevant Meetings | | | | | | | |
| NSS - SSP | | | | | | | |
| Health Portfolio | | | 13th | | | | |
| Shared Services Portfolio | | | | | 28th | 30th | |
| Chief Executives | | | | | | 9th | |
| SDsPH | | | 20th | | 29th | | 2nd |
| | | | | | | | |
| | | | | | | | |
| Project Mtgs | | | | | | | |
| | | | | | | | |
| Advisory Board | MA | | 25th | 27th | 21st | ТВА | 14th |
| | | 1 | | | | | |
| Project Grp | ScotPHN | 25th | 6th &16th & 30th | 3rd & 21st | 4th & 21st | 8th | ТВА |
| 7 | | | | | | | |
| Project Management SSP | | | | 15th & 20th | тва | ТВА | ТВА |
| | | | | | | | |
| Project | | | | | | | |
| Planning & Development | ScotPHN | | | | | | |
| Arrange engagemen | GMcC | | | | | | |
| Briefing Documen | | | | | | | |
| Develop engagement questions | PM | | | | | | |
| Develop engagement questions | 101 | | | | | | |
| Engagement via mtgs | MA: PM | | | | | | |
| Engagement via migs Wider engagement on questions and options with group 1- NHS to generate ideas, | ScotPHN | | | Start 7th end 24th | Group 3 to respond to delivery | | |
| group 2- Wider groups to comment, group 3 - DPH's as with group 1 but will also be | SCOUTTIN | | | Start 7th end 24th | request information by 29th | | |
| group 2- Wider groups to comment, group 3 - DPH's as with group 1 but will also be requested to describe how services are delivered locally | | | | | roquoti illomatori by zoti. | | |
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| (Mtg with IJBs &CPPs to gather specific perspective within this period) | | | | | | | Date 9th |
| Write up views | ScotPHN | | | | | | |
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| Develop options | Prjct Grp & Adv Brd | | | 3rd | | | |
| | | | | | | | |
| Stakeholder event on options | ScotPHN | | | | | Dates 24th | |
| | | | | | | | |
| Research support | ScotPHN | | | | | | |
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| Review PHR material on function | SpR | | | 6th | | | |
| Map function | SpR | | | | | | |
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| Develop IA & BCOptions | NSS | | | | | | |
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Actions:

- Currently seeking comments of suitability of the options on the preliminary list from EG
- Re-analysing PHR & seeking proposals for other options via EG
- Working with SSPO on mechanisms for using existing workstreams / projects to explore more developmental options







 Project follows SSP methods & reports into NSS SSP governance structure:

Health Portfolio

Shared Service Board

Board Chief Executives Group

SG

NHS Transformation Board

 Overall deadline September 2016 – but action beyond that likely







Good progress has been made so far

 Presentation purpose is to keep you update and for any comments







Thank you

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